



Seaford Town Council

To the Members of the Golf & The View Committee

A meeting of the **Golf & The View Committee** will be held at **The View, Southdown Road, Seaford, BN25 4JS** on **Tuesday 6th September 2016** at **7.00pm** which you are summoned to attend.

James Corrigan
Town Clerk
30th August 2016

Agenda

1. Apologies for Absence

2. Disclosure of Interests

To deal with any disclosure by Members of any discloseable pecuniary interests and interests other than pecuniary interests, as defined under the Seaford Town Council Code of Conduct and the Localism Act 2011, in relation to matters on the agenda.

3. Public Participation

To deal with any questions, or brief representations, from members of the public in accordance with Standing Order 3 and Seaford Town Council Policy.

4. Golf Professional's Report

To consider report 51/16 presenting the Golf Professional's Report (pages 2 to 9).

5. Head Greenkeeper's Report

To consider report 50/16 presenting the Head Greenkeeper's Report (pages 10 to 12).

6. Restaurant & Bar Manager's Report

To consider report 52/16 providing an update report from the Restaurant & Bar Manager at The View at Seaford Head (pages 13 to 17).

For further information about items appearing on this Agenda please contact:

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Committee: Councillor S Adeniji (Chair), M Brown, L Freeman, O Honeyman, A Latham, P Lower, A McLean and L Worcester.

For information: Councillors D Argent, B Burfield, P Boorman, D Burchett, R Hayder, R Honeyman and L Wallraven.



Agenda Item No: 4
Committee: Golf & The View
Date: 6th September 2016
Title: Golf Professional's Report
By: Fraser Morley, Golf Professional
Purpose of Report: To provide the Committee with an update on Golf Course related matters.

Recommendations

You are recommended:

1. To note the information in the report.
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1. Income and Information

- 1.1 Another great British summer has seen up and down days throughout June, July and August. Overall we have been busy and have seen a very steady flow of golfers through the course throughout the season. Feedback has been excellent for the course and The View and the staff. As the reception part of the establishment we hear all the good and bad views from the visitors and member alike. The most positive feedback has come from the society and general visitors. One commenting that it is the second best municipal course he had played after St Andrews. Great praise indeed and to be even put in the same breath as the home of golf is encouraging. We are moving in the right direction. However, we need to be aware that with more visitors, including casual walkers, there is more wear and tear to the course. This needs more time and resources to maintain an even improve the standard. Investment into the course is key to continue this improvement and see our profile rise more and more over the coming years. This investment also allows more works to areas for the winter to allow the course to be open more and buggies used longer. Paths, areas of heavy wear and bunkers are parts of the course that will need more investment to move us to the next level. Although we are busy we are by no means full and we should not rest on our laurels. We are doing really well in that awkward 2nd year of business after the new clubhouse has been built but we need to see that curve continue upwards to allow the investment outlined above.
- 1.2 Membership, as we know, has been disappointing this year. We have seen a few people take up the summer swing and also memberships as they have been reduced pro rata over the season. As discussed before the dynamic of golfers is changing nationally. Although the loss in our membership number is down more to the demographic of the town and surrounding areas than a problem with our course/costs etc. My plan for the next meeting would be in recommend that we maintain this year's prices for existing members, new members, with a repeat of the 15/12 offer for the new members. In addition to this I would recommend a new category offer for under 40's. This is something available at other courses and would hopefully see an increase of younger members, who will boost

the dwindling numbers from the older golfers. Looking at other courses I would suggest we make a big offer for the first year, with a standard price after that. For example, first year, new member offer only £500 for the first year, standard price, £600. This would effectively offer under 40's the Intermediate 2 rate for their first year of membership. We would then have a 30-39 age range moving forward. This is a pricing structure that has been a success at Sherringham Golf Club in Norfolk who have a similar demographic to us.

- 1.3 We have had some positive reports of the few people who did leave for other courses last year and the year before are hoping to rejoin this year. The condition of the course and the buzz that has created locally has been the main reason. We have seen a lot of the guys come back and play green fees this year.
- 1.4 Societies are doing really well; we are nearly £3.5k up on the same period last year. August has been unusually busy for groups. We normally find a slight drop off as people have their holidays over this month. The new menu is ready to go into the pack and the Golf News advert is bringing in more and more all the time. The society questionnaire will be going out again at the end of September to receive as much feedback as to anything we may improve on.
- 1.5 Buggies are performing very well, my forecasts for the year show us beating budget by £1000. This is based on us performing the same as last year for the rest of the year. Hopefully with a milder and more importantly, drier winter we could see an increase on that figure. This has been a successful addition to the course and has increased the workload on the Pro Shop staff, maneuvering, storing maintaining, cleaning, fueling as well as bookings and disclaimer forms are all done through the shop. Added to an already, extremely busy course we find ourselves doing many peoples jobs in one area.
- 1.6 Social media coverage is on the increase, Instagram has another up 35 to 155 followers, Facebook likes is up 21 to 593 and Twitter is up 13 to 961 followers. This reach will increase all the time and we try and mix up the posts to keep people interested in our product. Over use of these tools can put people off and if you flood their feeds they are less likely to look into what you are trying to sell. It is not all about the golf but also the nature, wildlife and surrounding area.
- 1.7 Our name and reputation has improved over the last year or so. Company reps are wanting their products in our shop. Our course is being talked about far and wide and we should be proud of what we are creating here.

2. Other items

- 2.1 The figures attached in Appendix A show expenditure up to the end of July and the income up until 26th August as to date figures. The predictions are based on the amount we have spent/taken so far and then added the same as what we had taken last year. This airs on the side of caution and hopefully with a better winter these figures will be beaten. We are showing steady progress in a market that is showing a slight upturn in participation.
- 2.2 Figures shown show less profit than less year due to the redistribution of the loan and bills for the new build. This has no extra cost to the council though. This figure may reduce when all the outgoings are added up at the end of the year and is worked out on 35% of the overall cost.

3. Financial Appraisal

Income and expenditure figures to 31st July 2016 are shown in Appendix B with the income and expenditure figures to 31st July 2015 shown in Appendix C for comparison.

4. Contact Officer

The Contact Officer for this report is Fraser Morley, Golf Professional/Manager.

Golf Professional/Manager



Town Clerk



Income upto 25/08/16	Actual Last Year	Actual Year To Date	Current Annual Bud	Variance to Last Year	Variance Annual Total	Projected Income	Projected In To Budget	% of Budget Pro	% of Budget
1000		146,473	172,000	146,473	-25,527	150,000	-22,000	87.2%	85.16%
1001		37,239	65,000	37,239	-27,761	65,500	500	100.8%	57.29%
1002		29,719	48,000	29,719	-18,281	50,000	2,000	104.2%	61.91%
1003		27,118	46,042	27,118	-18,924	48,000	1,958	104.3%	58.90%
1004		1,617	3,000	1,617	-1,383	2,000	-1,000	66.7%	53.89%
1005		28	190	28	-162	190	0	100.0%	14.74%
1007		7,500	7,500	7,500	0	7,500	0	100.0%	100.00%
1011		0	0	0	0	0	0	0.0%	0.00%
1050		0	1,100	0	-1,100	1,000	-100	0.0%	0.00%
1054		634	0	634	634	1,568	1,568	0.0%	0.00%
1055		0	0	0	0	0	0	0.0%	0.00%
1057		0	0	0	0	0	0	0.0%	0.00%
1063		0	0	0	0	0	0	0.0%	0.00%
1074		0	0	0	0	0	0	0.0%	0.00%
1077		0	0	0	0	0	0	0.0%	0.00%
1100		10,329	15,000	10,329	-4,671	16,000	1,000	205.0%	0.00%
1311		0	10,000	0	-10,000	0	-10,000	106.7%	68.86%
Golf Course :- Income	0	260,658	368,832	260,658	-108,174	343,808	-25,024	93.2%	74.90%
Net Expenditure over Income	0	-155,440	-62,425	93,015	93,015	-33,536	21,159		

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Detailed Income & Expenditure by Budget Heading 31/07/2016

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Month No : 4

Committee Report

	Actual Current Mth	Actual Year To Date	Current Annual Bud	Variance Annual Total	Committed Expenditure	Funds Available
Golf Course						
<u>101</u> Golf Course						
4000 Salaries & Wages	6,030	23,873	77,116	53,243		53,243
4001 Employers NI	453	1,777	4,378	2,601		2,601
4002 Employers Superannuation	811	3,246	13,951	10,705		10,705
4010 Staff Training	250	682	1,500	819		819
4011 Staff Protective Clothing	0	437	1,000	563		563
4041 Golf Professional Retainer	3,492	13,969	41,908	27,939		27,939
4045 Golf Course Player Costs	0	39	2,500	2,461		2,461
4046 Golf Club Membership Fees	0	7,089	24,585	17,496		17,496
4051 Rates	1,968	7,870	19,995	12,125		12,125
4052 Water & Sewerage	1,097	2,052	2,500	448		448
4055 Electricity	-118	371	3,100	2,729		2,729
4060 Refuse	167	224	400	176		176
4100 Telecommunications	23	59	300	242		242
4105 Postage	0	10	300	290		290
4106 Stationery	0	67	300	233		233
4110 Advertising & Publicity	275	1,220	3,000	1,780		1,780
4112 Subscriptions	0	388	0	-388		-388
4113 Software Support	0	464	380	-84		-84
4114 Licence Fee	0	75	80	5		5
4115 Insurance	3,486	6,686	5,200	-1,486		-1,486
4156 Bank Charges	161	518	1,800	1,282		1,282
4251 Dog Bin Emptying	85	339	1,750	1,411		1,411
4261 Grounds Maint non contract	1,641	9,646	26,100	16,454		16,454
4270 Vehicles & Equipment Maint	986	5,169	14,790	9,621		9,621
4271 Vehicle & Equipment Lease	0	0	20,996	20,996		20,996
4272 Equipment Purchase	0	0	12,000	12,000		12,000
4275 Building Maintenance	0	0	2,000	2,000		2,000
4308 Rent - Shop, Locker & Chng Rms	4,167	16,667	19,000	2,333		2,333
4309 Buggy Lease	440	1,759	5,277	3,518		3,518
Golf Course :- Expenditure	25,412	104,696	306,206	201,510	0	201,510
1000 Golf Course Season Ticket	325	145,008	172,000	-26,992		0
1001 Golf Course Green Fees M-F	9,385	28,374	65,000	-36,626		0
1002 Golf Course Green Fees w/eb/h	7,195	26,034	48,000	-21,966		0
1003 Golf Course Specials	5,440	21,533	46,042	-24,509		0
1004 Golf Course Locker	26	421	3,000	-2,579		0
1005 Golf Course Credit Card Charge	0	28	190	-162		0
1007 Golf Course Air Traffic	0	7,500	7,500	0		0

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Detailed Income & Expenditure by Budget Heading 31/07/2016

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Month No : 4

Committee Report

		Actual Current Mth	Actual Year To Date	Current Annual Bud	Variance Annual Total	Committed Expenditure	Funds Available
1050	Income Rent	0	0	1,100	-1,100		0
1054	Income Other	25	634	0	634		0
1100	Income Advertising	0	0	1,500	-1,500		0
1311	Buggy Hire	2,458	8,287	15,000	-6,713		0
	Golf Course :- Income	<u>24,854</u>	<u>237,820</u>	<u>359,332</u>	<u>-121,512</u>		
	Net Expenditure over Income	<u>558</u>	<u>-133,124</u>	<u>-53,126</u>	<u>79,998</u>		

09/08/2016

Seaford Town Council - YEAR END 2015/16

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Detailed Income & Expenditure by Budget Heading 31/07/2015

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Month No : 4

Committee Report

	Actual Current Mth	Actual Year To Date	Current Annual Bud	Variance Annual Total	Committed Expenditure	Funds Available
Golf Course						
<u>101</u> Golf Course						
4000 Salaries & Wages	6,465	25,878	75,954	50,076		50,076
4001 Employers NI	357	1,428	4,682	3,254		3,254
4002 Employers Superannuation	1,219	4,710	13,948	9,238		9,238
4009 Recruitment Costs	21	21	0	-21		-21
4010 Staff Training	0	225	1,500	1,275		1,275
4011 Staff Protective Clothing	0	395	1,000	605		605
4041 Golf Professional Retainer	3,363	13,452	41,006	27,554		27,554
4045 Golf Course Player Costs	0	0	2,350	2,350		2,350
4046 Golf Club Membership Fees	0	19,225	23,540	4,315		4,315
4051 Rates	-104	-104	0	104		104
4052 Water & Sewerage	1,339	1,169	8,000	6,831		6,831
4055 Electricity	1,937	1,270	1,000	-270		-270
4060 Refuse	167	167	300	133		133
4100 Telecommunications	35	550	300	-250		-250
4105 Postage	9	116	300	185		185
4106 Stationery	54	106	200	94		94
4110 Advertising & Publicity	275	825	3,000	2,175		2,175
4113 Software Support	0	366	300	-66		-66
4114 Licence Fee	0	0	75	75		75
4115 Insurance	608	5,017	7,950	2,933		2,933
4156 Bank Charges	0	414	2,200	1,786		1,786
4201 Cleaning & Hygiene	0	210	0	-210		-210
4250 Public Seating	933	3,494	0	-3,494		-3,494
4251 Dog Bin Emptying	85	254	1,700	1,446		1,446
4261 Grounds Maint non contract	3,365	16,402	25,589	9,187		9,187
4270 Vehicles & Equipment Maint	682	4,435	14,500	10,065		10,065
4271 Vehicle & Equipment Lease	9,082	9,082	20,996	11,914		11,914
4272 Equipment Purchase	1	0	0	0		0
4275 Building Maintenance	0	315	2,000	1,685		1,685
4308 Rent - Shop, Locker & Chng Rms	0	0	18,000	18,000		18,000
4309 Buggy Lease	490	490	690	200		200
4310 Buggy Fuel	0	0	300	300		300
4312 Season Ticket Refund	545	545	0	-545		-545
Golf Course :- Expenditure	30,927	110,457	271,380	160,923	0	160,923
1000 Golf Course Season Ticket	2,065	159,563	183,826	-24,263		0
1001 Golf Course Green Fees M-F	9,787	27,207	49,979	-22,772		0
1002 Golf Course Green Fees w/eb/h	5,003	25,507	40,429	-14,922		0

Month No : 4

Committee Report

	Actual Current Mth	Actual Year To Date	Current Annual Bud	Variance Annual Total	Committed Expenditure	Funds Available
1003 Golf Course Specials	7,237	20,374	40,063	-19,689		0
1004 Golf Course Locker	87	2,435	5,233	-2,798		0
1005 Golf Course Credit Card Charge	0	174	100	74		0
1007 Golf Course Air Traffic	5,250	6,500	5,000	1,500		0
1054 Income Other	25	1,233	0	1,233		0
1055 Income Seating	698	3,324	0	3,324		0
1100 Income Advertising	0	0	1,000	-1,000		0
1311 Buggy Hire	1,738	1,738	6,000	-4,263		0
Golf Course :- Income	<u>31,888</u>	<u>248,056</u>	<u>331,630</u>	<u>-83,574</u>		
Net Expenditure over Income	<u>-961</u>	<u>-137,599</u>	<u>-60,250</u>	<u>77,349</u>		



Agenda Item No:	5
Committee:	Golf & The View
Date:	6th September 2016
Title:	Head Greenkeeper's Report
By:	Simon Lambert, Head Greenkeeper
Purpose of Report:	To inform the Committee of Golf Course maintenance and activities.

Recommendations

You are recommended:

1. **To note contents of this report.**
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1. Information

As the course had developed with the summer growth the definition of the holes and mow areas produced a great looking golf course. The newly cleared areas have given more air and light to previously weak areas. We will continue the program of clearing previously untouched areas each winter to help promote a healthy site and renewed growth to shrubs and trees that are in a poor state.

The summer has been a tale of two halves, it was slow to start with little warmth. The last few months have been warmer with spells of very hot weather and little rain. This has required us to rely on the irrigation system to keep the grass healthy. This has its problems with the hardness of the water and also the winds that effect the coverage. The extra use in water is balanced by the reduction in the use fuel. The reduction in cutting operations has enabled us to catch up with other tasks such as edging bunkers, repairs and maintenance to furniture and smaller jobs that can make a big difference.

After the success of the bluebells during the spring the areas have now been taken over once more by bracken. The program of clearing these areas yearly will hopefully reduce this and also control weeds without the use of chemicals. This should in turn encourage more wild flowers to grow in these areas. I am working with a company that could provide a wild flower mix tailored to our site. It could be then named as our mix. This will have to be designed carefully to ensure the appropriate plant species for our site and no others are included. I will hope to work with Sussex Wildlife Trust who manage the nature reserve to produce a mix that is complementary to our site and surrounds.

The greens have performed well over the summer months. regular solid tining, verti-cutting and topdressing has been performed to help introduce air to the root zone and reduce thatch levels at the surface. The summer fertiliser program using balanced liquid feeds once a month to keep the plant healthy and growth steady has worked well. I have added amino acids to the feeds, this helps reduce the stress to the plant during drought conditions. In between feed also at monthly intervals a wetting agent and root and bacteria boost product is sprayed. This helps water management in the soil and helps feed and promote healthy bacteria around the plant roots and in the soil. On a monthly basis we have continued to solid tine the greens,

verti-cutting and sorrel rolling. These operations help to produce a healthy, sustainable surface that is true, firm, and disease resistant. Verti-cutting and rolling also helps to improve the trueness and speed up the playing surface. After the verti-cutting a light and regular topdressing of sand is applied to further help the trueness and firmness while diluting the thatch layer.

Staff

Adam Peck has continued to deputise well for me when on leave. He unfortunately didn't pass his mounted spraying test in July, we are currently seeking a date for the next test for him to take. This is vital as it is important to have two qualified people to use the sprayer, not only in my absence but also to help deal with problems should they arise. We have met with Adam's tutor and he will be starting the advanced apprenticeship in October. He will attend college once a month on a Thursday and complete the rest in his own time.

Ben Clark has completed five months with us now and is a solid member of the team, he has picked up all aspects of the role and is keen to learn more at every opportunity.

Nathan Sutliff, Apprentice Greenkeeper, is continuing to perform well at college and practically on the course. He is up to date with his portfolio and his college tutor is more than happy with his progress.

As previously mentioned in reports moving forward we need to consider increasing the team size back to four qualified staff and an apprentice, five in total. This will help us to unlock the potential the site has in condition and presentation, competing with local clubs to draw more members and golfers bringing in more income. As the golf increases and with the use of buggies on the course more demands are put on the surfaces. This produces the need for more renovation works to be carried out to keep the turf healthy and able to survive. It also produces the need for more works to be carried out on pathways and areas around tees to prevent excessive wear. This all adds to the work load and takes time away from other important tasks.

Machinery

The machinery has all performed well so far during the cutting season, some breakdowns have occurred but these have all been dealt with in house, Routine maintenance such as greasing, cleaning and sharpening has all be carried out as required, the machinery that has intense use such as the rough, fairways, and greens mowers have all had mid season oil and filter changes as recommended by the manufactures.

The HPX Gator utility vehicle has been replaced and a new sprayer that meets the new requirements of safety is due to be delivered at the point of writing this report.

A replacement program for the remainder of the machinery is being written up but due to demands on my time during the growing season from the course progress has been slow. I have current values and replacement costs for some machines but am still awaiting others from suppliers.

The condition of our modern machinery is an investment that enables our relatively small greenkeeping team to work efficiently and effectively to produce a quality and competitive product. This must be kept up to date and in good condition to ensure it is safe, efficient and trustworthy.

Machinery Store Replacement

Progress with regards to the replacement program has been slow due to the demands of the course maintenance during the growing season. I have collated all the information and costs that I have and believe the project can come in within the budget set. I have recently met with Craig Williams- projects and facilities manager to discuss the information I have and also get

advice and help in the next steps to take. There may now be an opportunity to include solar panels for the roof of the store into the project and the options are currently being looked at. This may require changes to the current design of the store.

2. Financial Appraisal

The costs of the machinery replacement program and the machinery shed replacement are currently being explored.

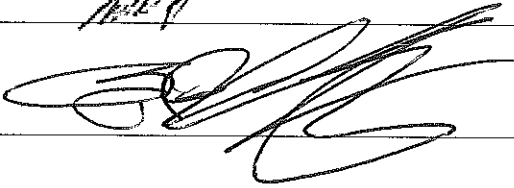
3. Contact Officer

The Contact Officer for this report is Simon Lambert, Head Greenkeeper.

Head Greenkeeper



Town Clerk





Agenda Item No: 6
Committee: Golf & The View
Date: 6th September 2016
Title: Restaurant & Bar Manager's Report
By: Robert Macdonald, Restaurant & Bar Manager – The View
Purpose of Report: To provide the Committee with an update on the restaurant and bar aspect of business at The View.

Recommendations

You are recommended:

1. To note the information in the report.

1. Information

Costings:

We are making good progress and have reduced our expenditure for the bar and kitchen by approximately 37% in comparison to this four-month period (Apr-July) last year. This has been achieved by negotiating more attractive prices from our suppliers and changing our major food supplier. In Addition, we have reduced the wage bill by 16%, again, compared to the four-month period for this time last year. I am pleased to advise that we have also had further reductions in our outgoings which have been achieved via Seaford town council staff addressing various costs. So the reduction in expenditure for the bar and kitchen alone, is currently 37%, with an increase in revenue of 27.5% for the first four months of the current financial year, unfortunately at the time of writing we have yet to compile figures for August, but I hope to update you all at the committee meeting.

Staff:

We have enjoyed a relatively busy summer and this has been reflected in the increased takings and the number of staff we have used over the summer period. The staff have all performed very well, often in difficult circumstances and I would like to extend my thanks to them all for their hard work and support. Unfortunately, Rhys Williams, our second chef has left us to pursue a career in fine dining at Ockenden Manor, and again I would like to thank him for all his hard work and wish him the best of luck. As a result of his departure, we are actively looking for a part-time kitchen assistant to ease the strain in the kitchen.

We have also said goodbye to Sarah Pearce, who was instrumental in reviving bookings here at the View and also her great work in marketing the business, we all wish her well. Sarah's replacement, Fiona Heffernan, started with us on the 30th of August and we look forward to working with her.

New Menus:

I am pleased to advise that the new menus went live on Tuesday the 9th of August, this was a mammoth task as all the tills, stock information and pricing all required updating, the menus include: Breakfast, Kids Menu, Sandwiches, Light bites/Lunch and a member's menu.

In addition, we also have an updated wine list and a hot drinks and desserts menu. We have received lots of positive feedback and all appears to be going well. The menus are now printed in house enabling us to update and vary the menus as required, presenting us with greater flexibility and the ability to change individual items according to customer feedback. As always, when changing menus, we are unable to keep all of our customers happy as a few personal favourites have been replaced, however, I am confident that the new menus offer a good value for money selection of freshly prepared food and I like to think that there is something for everyone.

Social Media:

I am aware that there have been several comments of late, posted on Facebook primarily, mainly speculative comments regarding the View along the lines of what we are offering, what our opening times are and some valid points have been raised. I do not believe in entering into discussions on public forums and we have been working to update our Facebook page with the new menus and our opening hours etc.

Our new website is currently being constructed and upon completion in September, we shall post a link on the Facebook sites enabling members of the public to contact us directly, in addition to keeping everyone informed about what we are doing at the View, booking enquiries, current menus, forthcoming events, opening hours and any promotions.

I would ask that if any member of the committee is contacted by a member of the public regarding a complaint, or query about the View, that they ask the person concerned to contact me directly, in order that I can deal with the issue.

Functions and Marketing:

I am pleased to advise that since our last meeting we have had a total of 67 function bookings, this is split between golf societies 58 and Birthdays, weddings and celebrations 9. We have also had one cancellation of a wedding party.

We are looking to implement terms and conditions within our bookings to clarify the payment dates, cancellation terms and confirmation that we do not allow external caterers. This will help prevent any confusion as we move forward with our booking system.

As stated earlier, the launch of our new website and the appointment of Fiona for marketing should allow us to market the View more effectively.

General:

Overall, we have been relatively busy with a steady stream of golf societies and functions with lots of positive feedback, particularly from visiting golf societies remarking on how well kept the course is and how well it is playing, so I would offer my congratulations to Simon and his team for all their hard work in making Seaford Head such an attractive course to visit. We continue to work closely with Fraser to ensure that we can offer the best possible service to the visiting societies. We have now reached the time of year when we need to turn our attention to the Autumn months and we hope to start a new steak night promotion, a supper club and a band night encompassing an early bird meal promotion. We already have in place a choice of two Christmas menus and have already secured a number of Christmas bookings.

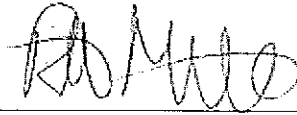
2. Financial Appraisal

Income and expenditure figures to 31st July 2016 are shown in Appendix A with the income and expenditure figures to 31st July 2015 shown in Appendix B for comparison.

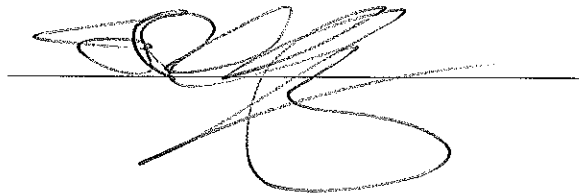
3. Contact Officer

The Contact Officer for this report is Robert Macdonald, Restaurant & Bar Manager.

Restaurant & Bar Manager



Town Clerk



	Actual Current Mth	Actual Year To Date	Current Annual Bud	Variance Annual Total	Committed Expenditure	Funds Available
103 Golf Club House						
4000 Salaries & Wages	15,513	54,518	170,000	115,482		115,482
4001 Employers NI	562	1,911	4,500	2,589		2,589
4002 Employers Superannuation	958	3,649	12,000	8,351		8,351
4003 Sub-contracted Staff	2,978	11,629	0	-11,629		-11,629
4009 Recruitment Costs	0	25	1,000	975		975
4010 Staff Training	0	0	2,000	2,000		2,000
4016 Staff Uniform	0	52	500	448		448
4017 Timesheet & Rota Software	0	0	170	170		170
4051 Rates	691	2,765	5,700	2,935		2,935
4052 Water & Sewerage	0	53	3,600	3,547		3,547
4055 Electricity	140	2,364	14,000	11,636		11,636
4056 Gas	-1,258	1,358	11,000	9,642		9,642
4060 Refuse	0	683	5,000	4,317		4,317
4100 Telecommunications	167	325	2,200	1,875		1,875
4105 Postage	0	0	300	300		300
4106 Stationery	6	95	700	605		605
4110 Advertising & Publicity	37	2,973	2,500	-473		-473
4113 Software Support	176	1,005	450	-555		-555
4114 Licence Fee	0	133	1,000	867		867
4115 Insurance	1,995	1,995	6,500	4,505		4,505
4156 Bank Charges	361	910	1,900	990		990
4196 Club House Events Expenditure	33	1,352	4,500	3,148		3,148
4201 Cleaning & Hygiene	2,251	10,726	12,000	1,274		1,274
4202 Linen Cleaning	239	820	3,000	2,180		2,180
4272 Equipment Purchase	345	4,098	5,000	902		902
4275 Building Maintenance	571	552	1,000	448		448
4276 CCTV	0	0	2,000	2,000		2,000
4301 Public Works Loan Payment	0	16,004	110,000	93,996		93,996
4303 Food Expenditure	8,049	25,056	68,000	42,944		42,944
4304 Bar Expenditure	6,714	20,774	80,000	59,226		59,226
4305 Fire Extinguishers	0	0	620	620		620
4306 Catering Utensils & Equip	237	437	500	63		63
4307 Bar Utensils & Equip	117	259	500	241		241
4311 Pest Control	0	190	400	210		210
4313 Stock Take	0	525	3,240	2,715		2,715
4900 Suspense A/c	152	152	0	-152		-152
Golf Club House :- Expenditure	41,034	167,386	535,780	368,394	0	368,394
1050 Income Rent	250	500	1,300	-800		0
1100 Income Advertising	0	0	3,000	-3,000		0
1305 Income Hire Pro-Shop & Chg Rms	4,167	16,667	19,000	-2,333		0
1306 Income Golf Club Room Hires	705	1,590	45,000	-43,410		0
1307 Income Bar Sales	16,856	63,603	200,000	-136,397		0
1308 Income Food Sales	13,622	52,180	170,000	-117,820		0
1310 Income - Society Food	4,227	12,930	35,000	-22,070		0
1312 Function Food Sales	2,691	16,221	0	16,221		0
1313 Function Bar Sales	151	1,359	0	1,359		0
1314 Income - Society Drink	50	1,683	0	1,683		0
Golf Club House :- Income	42,719	166,731	473,300	-306,569		
Net Expenditure over Income	-1,685	655	62,480	61,825		

		Actual Current Mth	Actual Year To Date	Current Annual Bud	Variance Annual Total	Committed Expenditure	Funds Available
103	Golf Club House						
4000	Salaries & Wages	18,991	76,813	108,600	31,787		31,787
4001	Employers NI	686	2,639	5,959	3,320		3,320
4002	Employers Superannuation	1,234	5,652	13,596	7,944		7,944
4009	Recruitment Costs	0	375	500	125		125
4010	Staff Training	800	1,215	1,000	-215		-215
4016	Staff Uniform	24	287	500	214		214
4051	Rates	2,742	10,652	23,000	12,348		12,348
4052	Water & Sewerage	1,428	2,670	1,200	-1,470		-1,470
4055	Electricity	8,289	10,545	6,000	-4,545		-4,545
4056	Gas	305	2,337	4,500	2,163		2,163
4060	Refuse	154	371	300	-71		-71
4100	Telecommunications	121	684	1,000	316		316
4105	Postage	0	0	200	200		200
4106	Stationery	7	97	300	203		203
4110	Advertising & Publicity	0	760	2,000	1,240		1,240
4113	Software Support	0	234	300	66		66
4114	Licence Fee	366	2,037	1,000	-1,037		-1,037
4115	Insurance	0	6,390	3,779	-2,611		-2,611
4155	Professional Fees	0	964	0	-964		-964
4156	Bank Charges	0	387	1,500	1,113		1,113
4196	Club House Events Expenditure	798	2,419	0	-2,419		-2,419
4199	Other Expenditure	30	329	0	-329		-329
4201	Cleaning & Hygiene	392	2,796	11,000	8,204		8,204
4202	Linen Cleaning	687	687	0	-687		-687
4270	Vehicles & Equipment Maint	0	200	0	-200		-200
4272	Equipment Purchase	0	3,219	2,000	-1,219		-1,219
4275	Building Maintenance	406	1,259	1,000	-259		-259
4276	CCTV	1,100	1,800	0	-1,800		-1,800
4301	Public Works Loan Payment	0	15,746	110,000	94,254		94,254
4303	Food Expenditure	13,919	34,871	41,400	6,529		6,529
4304	Bar Expenditure	7,475	22,056	40,417	18,361		18,361
4305	Fire Extinguishers	0	0	600	600		600
4306	Catering Utensils & Equip	3,287	5,397	0	-5,397		-5,397
4307	Bar Utensils & Equip	385	757	0	-757		-757
4311	Pest Control	0	158	0	-158		-158
4412	Fruit Machine Duty	207	207	0	-207		-207
	Golf Club House :- Expenditure	63,833	217,011	381,651	164,640	0	164,640
1050	Income Rent	250	500	1,200	-700		0
1054	Income Other	299	299	0	299		0
1100	Income Advertising	0	0	2,000	-2,000		0
1305	Income Hire Pro-Shop & Chg Rms	0	0	18,000	-18,000		0
1306	Income Golf Club Room Hires	0	1,358	25,000	-23,642		0
1307	Income Bar Sales	16,095	60,475	121,250	-60,775		0
1308	Income Food Sales	22,020	55,654	82,800	-27,146		0
1309	Income Fruit Machine	416	416	3,000	-2,584		0
1310	Society - Club House Income	5,991	13,401	0	13,401		0
	Golf Club House :- Income	45,071	132,104	253,250	-121,146		
	Net Expenditure over Income	18,762	84,907	128,401	43,494		